TRIBAL MANAGEMENT (TM)

TM F101  Introduction to Tribal Government in Alaska  (an, a)  
1 Credit  
Offered As Demand Warrants  
An introduction to the study of tribal government and politics in Alaska, 
including tribal legislative and judicial and administrative responsibilities. 
Provides an overview of the tribal management and oversight of tribal 
government programs and organizations. 
Lecture + Lab + Other: 3 + 0 + 0

TM F102  Essentials of Tribal Government  (an, a)  
1 Credit  
Offered As Demand Warrants  
This course will provide an overview of tribal council executive, legislative 
and judicial responsibilities, including tribal council role in writing laws, 
basics of tribal sovereignty, sovereign immunity and rights of tribal 
members. 
Lecture + Lab + Other: 1 + 0 + 0

TM F103  Introduction to Tribal Administration  (a)  
1 Credit  
Offered As Demand Warrants  
This course will review the knowledge, skills and abilities required to 
successfully serve as a Tribal Administrator for Tribal Government within 
Alaska, including: introduction to Federal Indian Law, basics of Tribal 
Self-Governance/BIA 638 Contracts programs and funding, overview of 
tribal financial management, reporting fundamentals and role of the Tribal 
Administrator. 
Lecture + Lab + Other: 1 + 0 + 0

TM F105  Introduction to Managing Tribal Governments  (an, a)  
3 Credits  
Offered As Demand Warrants  
Tools and methods for the management and oversight of tribal 
government programs and organizations. Student evaluation includes 
how well the student affects changes in tribal operations and tribal 
management. 
Prerequisites: Must be familiar with computer and related word 
processing and spreadsheet programs. 
Lecture + Lab + Other: 3 + 0 + 0

TM F110  Tribal Court Development for Alaska Tribes  (a)  
1 Credit  
Offered As Demand Warrants  
An introduction to tribal court development in Alaska. Will focus on a 
practical understanding of key concepts for developing a tribal court 
process in rural Alaska. Will explore the differences and relationships 
between tribal, state, and federal justice systems, including concepts of 
administration and operation of the tribal court. 
Lecture + Lab + Other: 1 + 0 + 0

TM F111  Children's Topics in Tribal Justice  (a)  
1 Credit  
Offered As Demand Warrants  
Overview of children's cases in tribal justice. Preparation for informed 
participation in the tribal justice system as it affects children and 
families. Topics such as the Indian Child Welfare Act, child protection, 
child custody and tribal adoptions will be addressed. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F112  Federal Indian Law for Alaska Tribes  (an, a)  
1 Credit  
Offered As Demand Warrants  
Introduction to federal Indian law, focusing on the impacts to modern 
Alaskan tribal governments. Particular attention will be given to the 
relationship between federal Indian law and tribal justice systems in 
Alaska. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F113  Tribal Code Development  (a)  
1 Credit  
Offered As Demand Warrants  
Focuses on development of written tribal codes, including the importance 
of incorporating traditional unwritten laws and values into modern written 
codes. Particular attention will be given to the relationship between 
written tribal laws and tribal justice systems. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F114  Tribal Justice Responses to Community and Domestic 
Violence  (a)  
1 Credit  
Offered As Demand Warrants  
Focuses on role of the tribal justice system in responding to community 
and domestic violence, including the use of tribal protective orders under 
the federal Violence Against Women Act (VAWA). 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F115  Tribal Court Administration  (a)  
1 Credit  
Offered As Demand Warrants  
Focuses on the administration of tribal courts in Alaska and the role of 
the tribal court clerk. Key concepts and strategies related to the effective 
administration and operation of tribal justice systems in Alaska will be 
discussed. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F116  Juvenile Justice in Tribal Court  (a)  
1 Credit  
Offered As Demand Warrants  
Focuses on concepts and strategies impacting juveniles in tribal justice 
systems. Special focus will be given to issues of juvenile delinquency, 
strategies in sentencing and community monitoring, as well as, youth 
courts and community justice theories. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0

TM F117  Tribal Court Enforcement of Decisions  (a)  
1 Credit  
Offered As Demand Warrants  
Focuses on role of the tribal government and justice system in 
enforcement of tribal court decisions in rural Alaska, including monitoring 
of offenders. Key concepts and strategies related to enforcement of 
tribal court decisions, including writing effective orders and monitoring of 
offenders, will be discussed. 
Recommended: TM F110. 
Lecture + Lab + Other: 1 + 0 + 0
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
<th>Offered As Demand Warrants</th>
<th>Prerequisites</th>
<th>Lecture + Lab + Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>TM F110</td>
<td>Tribal Community and Restorative Justice</td>
<td>(a) 1</td>
<td>Offered As Demand Warrants</td>
<td>Offered As Demand Warrants</td>
<td>1 + 0 + 0</td>
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<tr>
<td>TM F120</td>
<td>Introduction to Tribal Natural Resource Management</td>
<td>(an, a)</td>
<td>3</td>
<td>3 Credits</td>
<td>Introduction to natural resource management, including tribal natural resource management, including the roles of traditional knowledge and scientific research in supporting management activities.</td>
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<tr>
<td>TM F130</td>
<td>Introduction to Utility Management</td>
<td>(a) 2</td>
<td></td>
<td>Principles and practices involved in managing small water and wastewater facilities in rural Alaskan communities, including basic terms, key concepts and an overview of five management functions: organizational, financial, personnel, planning and operational management.</td>
<td>3 + 0 + 0</td>
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<tr>
<td>TM F131</td>
<td>Organizational Management for Utilities</td>
<td>(a) 2</td>
<td></td>
<td>Organizational principles and practices involved in managing small water and wastewater facilities in rural Alaskan communities, including an overview of responsibilities, governance authority and accountability.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F132</td>
<td>Operations Management for Utilities</td>
<td>(a) 2</td>
<td></td>
<td>Focus is on specific skills and knowledge that a rural utility manager needs to efficiently oversee a rural utility. Includes understanding what the operator's duties are and how much time is needed to perform them, as well as related knowledge and skills about safety, scheduling, data collection, public relations, inventory control and contingency planning.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F134</td>
<td>Financial Management for Utilities</td>
<td>(a) 2</td>
<td></td>
<td>The components of financial management needed to successfully oversee a rural utility. Basic procedures and process will be covered, including materials on financial reporting, fund accounting, budgeting, collections, risk management and financial audits.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F136</td>
<td>Personnel Management for Utilities</td>
<td>(a) 2</td>
<td></td>
<td>Tools a rural utility manager needs to keep the work force performing to its fullest. Topics include: personnel policies and procedures; safety policy and programs; selecting and hiring staff; orientation and training; regulations and the law; people, communications and conflict; motivation and management.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F138</td>
<td>Planning for Utilities</td>
<td>(a) 2</td>
<td></td>
<td>Leads the student through the whole planning process as it applies to managing small water and wastewater facilities in rural Alaska communities. Includes why it is important to get the public involved, how to develop water/sewer alternatives and evaluate them, and how to get a construction project started.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F139</td>
<td>Elected Officials Management for Rural Utilities</td>
<td>2</td>
<td>Offered As Demand Warrants</td>
<td>Water and wastewater utilities provide critical services to rural Alaska communities. Officials elected to city or tribal councils play a vital role in helping to manage those services. Elected officials have a direct impact on the ability of the utility to operate successfully, be sustainable and qualify for grants. This course covers a broad range of topics essential to council members and the city or tribal staffs who work with them to operate, maintain and manage small rural water and wastewater utilities.</td>
<td>2 + 0 + 0</td>
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<tr>
<td>TM F140</td>
<td>Introduction to Geospatial Data</td>
<td>1</td>
<td>Offered As Demand Warrants</td>
<td>An introductory survey of tools for the gathering and mapping of both qualitative and quantitative geospatial data for the natural and social sciences. Students will get direct experience with basic tools and techniques for gathering geospatial data, and will incorporate their data into an existing geospatial database.</td>
<td>1 + 0 + 0</td>
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<td>TM F141</td>
<td>Practical GIS for Rural Alaska</td>
<td>2</td>
<td></td>
<td>A practical and place-based introduction to the development of maps using Geographic Information System (GIS) software. Covers the basic tools and skills necessary for creating community maps using existing geospatial data as well as data gathered using Global Positioning System (GPS) technology. Class exercises emphasize map development for applications pertinent to rural Alaska.</td>
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<tr>
<td>TM F142</td>
<td>Practical GIS Project Design</td>
<td>2</td>
<td></td>
<td>How to design and implement basic Geographic Information System (GIS) projects. Class exercises emphasize GIS project planning, data collection, and practical map development to meet common needs for communities in rural Alaska.</td>
<td>2 + 0 + 0</td>
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<td>TM F170</td>
<td>Fundamentals of Rural Transportation</td>
<td>(a) 4</td>
<td>Offered As Demand Warrants</td>
<td>Provides an introduction to managing the unique multi-modal transportation system in rural Alaska. Course is designed for entry-level transportation managers or those new to rural transportation issues.</td>
<td>4 + 0 + 0</td>
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TM F171  Introduction to the Indian Reservation Roads Program  (an, a)  1 Credit  
Offered As Demand Warrants  
Introduction to the federal Indian Reservation Roads (IRR) program. The course will cover the history of the program, including recent program changes and their applicability to and effect on Alaska Native Tribes and communities in rural Alaska. The fundamentals of implementing a tribal IRR program will be presented.  
**Lecture + Lab + Other:** 1 + 0 + 0  
**TM F172**  Conducting a Rural Transportation Inventory  (a)  1 Credit  
Offered As Demand Warrants  
Provides students with hands-on experience in conducting a field inventory of transportation facilities. Emphasis on meeting the inventory requirements for the Indian Reservation Roads program  
**Recommended:** TM F171.  
**Lecture + Lab + Other:** 1 + 0 + 0  
**TM F173**  Traffic Monitoring for Rural Transportation  (a)  1 Credit  
Offered As Demand Warrants  
Provides students with the basic tools to conduct a traffic monitoring program in rural Alaska. Topics covered include: the purpose of traffic monitoring; terms, definitions and acronyms commonly used in traffic monitoring; deciding where and when to monitor; required and optional data; data collection tools and techniques; adjustment factors and adjusted average daily traffic (ADT) calculations and data reporting. Emphasis is placed on meeting the ADT requirements of the Indian Reservation Roads program.  
**Recommended:** TM F171; TM F172.  
**Lecture + Lab + Other:** 0.5 + 1 + 0  
**TM F174**  Basics of a Good Gravel Road  (a)  1 Credit  
Offered As Demand Warrants  
Provides students with a basic understanding of what makes a good gravel road. This course is designed for entry-level transportation managers as well as transportation maintenance and operations staff.  
**Recommended:** TM F171; TM F172; TM F173.  
**Lecture + Lab + Other:** 0.5 + 1 + 0  
**TM F182**  Introduction to NEPA for Rural Transportation  1 Credit  
Offered As Demand Warrants  
An introduction to the federal National Environmental Policy Act (NEPA) and its applicability to rural transportation projects in Alaska. The course will present an overview of the NEPA process, the categories of NEPA documents, the NEPA requirements for different types of transportation projects, and how to effectively participate in agency-led NEPA processes.  
**Lecture + Lab + Other:** 1 + 0 + 0  
**TM F199**  Tribal Management Practicum I  (a)  3 Credits  
Professional and personal development while working in a rural service organization. Emphasis on developing the understanding and skills necessary for delivery of rural services. Course is guided by an academic advisor. Student must be willing and able to work independently outside the classroom and in the community.  
**Prerequisites:** Must be familiar with computer and related word processing and spreadsheet programs.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**TM F201**  Tribal Government in Alaska II  (an, a)  3 Credits  
Offered Spring  
A study of tribal government and politics in Alaska. Explores the historical relationships among tribal, state and federal government in Alaska. Provides a focus on tribal sovereignty and self-determination for building and enhancing tribal governments.  
**Prerequisites:** TM F101.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**TM F205**  Managing Tribal Governments II  (an, a)  3 Credits  
Advanced tools and methods for the management and oversight of tribal government programs and organizations. Student evaluation includes how well the student affects changes in tribal operations and tribal management  
**Prerequisites:** TM F105.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**TM F225**  Cross Connections: Adapting and Integrating Principles of Management and Conservation  (a)  3 Credits  
Skills, abilities and knowledge needed to adapt traditional Western science and management principles to indigenous resource concepts and values are crucial when dealing with contemporary natural resource, land and environmental management issues in rural Alaska. To prepare students and provide tools and methods for considering cross-cultural concepts and values in resource management and conservation decisions.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**TM F250**  Current Topics in Tribal Government  (a)  1,2 Credit  
Various topics of current interest to Tribal Governments and Tribal Management students. Topics announced prior to each offering and course may be repeated for credit.  
**Lecture + Lab + Other:** 1,2 + 0 + 0  
**TM F271**  Rural Transportation Planning  (an)  1 Credit  
Offered As Demand Warrants  
Provides an introduction to the planning requirements of rural transportation programs, with emphasis on the Indian Reservation Roads (IRR) program. This course gives an overview of a transportation planning cycle, from grounding and visioning through plan development, implementation, evaluation and re-visioning. The planning elements that can be included under the IRR program regulations will be reviewed and discussed.  
**Prerequisites:** TM F171.  
**Lecture + Lab + Other:** 1 + 0 + 0  
**TM F272**  Finance Applications for Rural Transportation  (a)  1 Credit  
Offered As Demand Warrants  
Prepares students and provides financial tools and methods for the management and oversight of rural government transportation programs. Familiarity with rural transportation issues and basic finance applications recommended.  
**Prerequisites:** TM F171.  
**Recommended:** TM F105.  
**Lecture + Lab + Other:** 1 + 0 + 0
TM F273  Transportation Improvement Programs and Control Schedules  (a)
1 Credit
Offered As Demand Warrants
Provides students with the basic skills to develop a Transportation Improvement Program (Tribal TIP) and a supporting Control Schedule for rural transportation programs. The course will cover the process and minimum requirements for developing a TIP; how to develop the supporting control schedule and how to tie the control schedule to internal budget processes. Emphasis will be placed on meeting the requirements for the Indian Reservation Roads program.
Prerequisites: TM F272.
Lecture + Lab + Other: 1 + 0 + 0

TM F274  Road Inventory Field Data System  (a)
1 Credit
Offered As Demand Warrants
Introduction to the BIA Road Inventory Field Data System (RIFDS). Students will learn to navigate RIFDS and to enter, modify, and delete inventory data. The relationship between RIFDS, other databases, and fund allocation will be examined. Students may apply for RIFDS access upon completion of course.
Prerequisites: Basic computer literacy equivalent to CIOS F100 and familiarity with the BIA Indian Reservation Roads program.
Lecture + Lab + Other: 1 + 0 + 0

TM F276  Project Management for Rural Transportation  (a)
4 Credits
Offered As Demand Warrants
Introductory course on project management, focusing on transportation projects in rural Alaska. Designed for individuals familiar with rural transportation programs but new to project management.
Prerequisites: TM F170 or TM F171; TM F172; TM F173; TM F174.
Lecture + Lab + Other: 4 + 0 + 0

TM F299  Tribal Management Practicum II  (a)
3 Credits
Professional and personal development while working in a rural service organization. Emphasis on developing the understanding and skills necessary for delivery of rural services. Course is guided by an academic advisor. Student must be willing and able to work independently outside the classroom and in the community.
Prerequisites: Must be familiar with computer and related word processing and spreadsheet programs.
Lecture + Lab + Other: 3 + 0 + 0