BA F280  Sport Leadership
3 Credits
Offered Fall
Provides leadership theory and develop leadership skills for application internal and external to their sport. Focus on the identification and development of leadership skills/abilities and application within the classroom, a sport and for an on-campus project.
Cross-listed with LEAD F280; SPRT F280.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F281X  Introduction to Sport Management
3 Credits
Offered Fall, Spring and Summer
An introduction to the field of sport management, including different segments, components and career paths within the industry. Topics such as collective bargaining, leadership in sports, legal aspects of sports, sports agents, sports analytics, sports marketing, stadium financing and the sociology of sports will be examined.
Cross-listed with SPRT F281X.
Attributes: UAF GER Social Sciences Req
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F307  Introductory Human Resources Management
3 Credits
Offered Fall, Spring and Summer
Introduction to management principles and personnel practice in industry, analysis of labor-management problems, methods and administration of recruiting, selecting, training and compensating employees, and labor laws and their applications.
Prerequisite: WRTG F111X.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F308  Professional Development: How to Prepare for a Job and Other Survival Skills
1 Credit
Offered Fall, Spring and Summer
Learn how to compose and analyze essential business and personal communications with an emphasis on those related to the job search, including resumes, letters and emails. Learn and apply job seeking and career advancement skills related to interviews, business etiquette and personal brand.
Prerequisites: WRTG F111X; COM F121X, COM F131X or COM F141X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X; BA F151X (may be taken concurrently), ACCT F261X (may be taken concurrently) or AIS F101 (may be taken concurrently).
Crosslisted with BAM F308.
Lecture + Lab + Other: 1 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F309  Professional Development: Finding a Career
1 Credit
Offered Fall, Spring and Summer
Further your understanding of business and personal communications, with an emphasis on communications used in the typical workplace, including letters, reports and memoranda. Learn and apply career advancement skills related social media presence, advanced interviewing techniques and site visits.
Prerequisites: WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X; BA F308.
Cross-listed with BAM F309.
Lecture + Lab + Other: 1 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F310  Professional Development: Being Successful in Your Career
1 Credit
Offered Fall, Spring and Summer
Master the business and personal communications needed for career advancement and success in a typical work environment. Learn about negotiations, networking, meeting and presentation facilitation, on-the-job conflict management, ethics, using social media and interpersonal communications on the job.
Prerequisites: BA F308; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.
Cross-listed with BAM F310.
Lecture + Lab + Other: 1 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F317  Employment Law
3 Credits
Offered Fall
Basic personnel and human resource management law, including labor law and current management practices in administering collective bargaining agreements. Emphasis on the major federal and Alaska state laws affecting personnel management.
Prerequisites: BA F307 or concurrent enrollment; WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F323X  Business Ethics (h)
3 Credits
Offered Fall, Spring and Summer
A grounding in ethical theories and basic issues of moral thought, with examples which highlight the pitfalls in practical ethics which future managers are likely to face, and the need to design organizations so as to promote ethical behavior.
Prerequisites: Junior standing.
Attributes: UAF GER Ethics Req
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F325  Financial Management
3 Credits
Offered Fall, Spring and Summer
Time value of money, bond and stock valuation, capital budgeting, risk-return trade-offs and option pricing.
Prerequisites: ACCT F261X; ECON F101X; ECON F102X; ECON F227; MATH F112X.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F330  The Legal Environment of Business
4 Credits
Offered Fall, Spring and Summer
The judicial system, legal processes, administrative procedures, law of torts, contract and agency government regulation of business, business ethics, corporate social responsibility and the uniform commercial code.
Lecture + Lab + Other: 4 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F343  Principles of Marketing
3 Credits
Offered Fall, Spring and Summer
Management of a firm's marketing effort focusing on products, distribution, pricing and promotion to targeted consumers. Practices appropriate to domestic or international, small or large, goods or services, and for-profit or nonprofit organizations included.
Prerequisites: WRTG F111X; COM F131X or COM F141X.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F360  Operations Management
3 Credits
Offered Fall, Spring and Summer
Operations management with an emphasis on systematic planning, design and operation of the processes that produce goods and deliver services that customers recognize to be of superior quality. Topics include operations strategy, process design, quality control, statistical process control, project scheduling, material requirements planning and just-in-time systems.
Prerequisites: AIS F101; ECON F227.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F375  Introduction to Esports Management
3 Credits
Offered Fall
This course is designed to introduce students to business concepts related to the esports industry. Students will be exposed to topics including: the definition of esports, content marketing, event management, governance and legal aspects of esports.
Prerequisites: WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.
Cross-listed with SPRT F375.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F390  Organizational Theory and Behavior
3 Credits
Offered Fall, Spring and Summer
Understanding how and why organizations behave as they do, assessing whether the behavior is functional or dysfunctional, and learning to understand and change motivation, leadership, communications, group dynamics, conflict management, layout, technology, structure and policies to create high-functioning organizations.
Prerequisite: WRTG F111X.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus

BA F391  Alaska Native Corporations: A Historical and Contemporary Perspective
3 Credits
Offered As Demand Warrants
Explore management within Alaska Native Corporations to understand the cultural origins and behavioral adaptations unique to these organizations. Alaska Native Claims Settlement Act, Alaska National Interest Lands Conservation Act, indigenous leadership, cultural anthropology, contrasting cultural values and managing and maintaining organizational culture will be covered.
Prerequisites: WRTG F111X and junior standing.
Lecture + Lab + Other: 3 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
BA F421  Business Analytics  
3 Credits  
Offered As Demand Warrants  
This class provides an introduction and application of data analytics in accounting and business contexts. Students will develop an understanding of analytic concepts and how they apply to the investigation of business data relationships and trends.  
Prerequisites: ECON F227 or STAT F200X; ACCT F261X; MATH F122X, MATH F151X, MATH F156X, MATH F230X, MATH F251X, MATH F252X or MATH F253X.  
Stacked with MBA F623.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F423  Investment Analysis  
3 Credits  
Offered As Demand Warrants  
Introduction to investment analysis. Presents an understanding of the investment environment and analytical tools in investing. Intended for undergraduate students.  
Prerequisites: BA F325; WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F424  Real Estate and Alternative Investments  
3 Credits  
Offered As Demand Warrants  
Develop skills required to value and finance residential and commercial real estate. Financing instruments, markets and taxation issues specific to real estate are covered in the first half; alternative investments such as REITs will be presented in the second half of the course.  
Prerequisites: BA F325.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F426  Consumer Behavior  
3 Credits  
Offered Spring  
Effects of nationality, culture, social class, family, personality, symbolism and persuasion on consumptive behavior. Qualitative methodologies such as focus groups covered.  
Prerequisites: BA F343 or PSY F330.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F435  Entrepreneurship  
3 Credits  
Offered Fall  
This course will provide students with the steps toward starting and growing their own business and entrepreneurial ventures for other businesses. They will learn methods, mindset and approaches necessary to form a business. Upon completion, students will have the resources, behaviors and confidence to develop a new venture.  
Prerequisites: BA F151X; ACCT F261X or BAM F352.  
Crosslisted with BAM F435.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F436  Marketing Research  
3 Credits  
Offered As Demand Warrants  
Learn the concepts, methods and practices of social media marketing (SMM) as applied by large firms, small businesses and non-profits. Prepare, implement and measure a social media marketing campaign. Covers consumer response, SMM campaign planning and measurement.  
Prerequisites: BA F343; AIS F101.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F443  Social Media Marketing  
3 Credits  
Offered As Demand Warrants  
Learn the concepts, methods and practices of social media marketing (SMM) as applied by large firms, small businesses and non-profits. Prepare, implement and measure a social media marketing campaign. Covers consumer response, SMM campaign planning and measurement.  
Prerequisites: BA F343; AIS F101.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F445  Internship in Business Administration  
3 Credits  
Offered As Demand Warrants  
A supervised practical work experience that engages students in structured exploration of the business environment and an opportunity to demonstrate and apply previous coursework and prior learning to their current internship. Focus on applying previous learning, developing business acumen, and preparing for future employment. Admission requires approved job arrangements.  
Prerequisites: Junior standing; cumulative 3.0 GPA in ACCT and BA courses.  
Stacked with MBA F653.  
Lecture + Lab + Other: 0 + 3 + 20  
Grading System: Letter Grades with option of Plus/Minus

BA F453  Student Investment Fund  
3 Credits  
Offered Fall and Spring  
Hands-on experience in portfolio management. Students will be making investment and diversification decisions affecting the $1.6 million Student Investment Fund.  
Prerequisites: COM F121X, COM F131X or COM F141X; BA F325 (may be taken concurrently); upper-division Bachelor of Business Administration standing or permission of the CBSM advisor.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus

BA F454  Portfolio Management  
3 Credits  
Offered Fall and Spring  
The second course involved with the hands-on management of the $1.2 million Student Investment Fund. Students will carry out the duties of officers of the fund and will be responsible for portfolio diversification and management decisions affecting the fund.  
Prerequisites: BA F454; upper division BBA standing; permission of the SOM advisor or instructor.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus
BA F457  Training and Management Development  
3 Credits  
Offered Fall, Spring and Summer  
Theory and practice of employee training programs, needs assessments, learning theories, instructional design, training techniques and evaluation, management development and career development techniques and practices.  
**Prerequisites:** BA F307.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F460  International Business  
3 Credits  
Offered Fall and Spring  
Relationships among nations with particular emphasis on the business, economic and socio-cultural institutions that influence the performance of managers. Formulation of objectives, strategies and organizational structures within the context of international diversity.  
**Prerequisites:** COM F211X, COM F131X or COM F141X.  
**Recommended:** Senior standing.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F461  International Finance  
3 Credits  
Offered Fall  
Development of analytical skills, logical thought processes and information literacy necessary to make and implement investment decisions in a global setting.  
**Prerequisites:** BA F325.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F462  Corporate Strategy  
3 Credits  
Offered Fall and Spring  
An integrative approach to strategy formation and implementation to achieve organization goals. Students will be introduced to theoretical perspectives and associated methodologies directed toward resolving the unstructured problems and opportunities which confront general managers at the highest levels of an organization.  
**Prerequisites:** ACCT F262; BA F325; BA F343; BA F360; BA F390 or BA F391; COM F131X or COM F141X; ECON F101X; ECON F102X; upper-division BBA standing; or permission of the CBSM advisor.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F464  Project Management  
3 Credits  
Offered Fall and Spring  
This course is designed to cover key components of project management with emphasis on the practical approach to managing and delivering projects. We will focus on concepts, techniques, and best practices that allow the project manager to deliver simple or complex projects and lead project teams successfully.  
**Prerequisites:** BAM F320 or BA F390; BAM F352 or ACCT F261X; WRTG F111X; BA F343; upper division standing.  
**Cross-listed with** BAM F462.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F467  Current Topics in Management  
3 Credits  
Offered As Demand Warrants  
Examines current management trends with regard to major theories and practices in the field. Topics of interest could include organizational development, performance appraisal, personnel selection and international human resources management.  
**Prerequisites:** BA F307; BA F390.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus  
**Repeatable for Credit:** May be taken 3 times for up to 9 credits

BA F470  Leadership Theory and Development  
3 Credits  
Offered As Demand Warrants  
A guide for interpreting leadership theory and research as well as practical advice on how to be a better leader. Reviews functional leadership theories, how the theories relate to one another and how students can apply the leadership theories to their own personal development.  
**Prerequisites:** BA F390; COM F121X, COM F131X or COM F141X; WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F472  Leading Change  
3 Credits  
Offered As Demand Warrants  
Explore how organizations to develop their capability and to achieve change, including the way change agents deal with conflicting demands. Learn the capabilities necessary to become a change agent within an organization and extend your understanding of key leadership theories.  
**Prerequisites:** BA F390; COM F121X, COM F131X or COM F141X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F480  Current Topics in Sport & Recreation Management  
3 Credits  
Offered As Demand Warrants  
This course examines current trends in critical areas of sport & recreation business from a management perspective. Topics of interest include corporate social responsibility, climate change, diversity, media relations, and technology.  
**Prerequisites:** WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X, WRTG F214X; SPRT F281X.  
**Cross-listed with** SPRT F480.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus

BA F481  Event Management  
3 Credits  
Offered Fall, Spring and Summer  
This course is designed to provide the student with knowledge pertaining to the various aspects of managing a public sport and/or entertainment event and their production. Topics discussed include economic impact, sponsorship, risk management, staff and volunteers, customer service, concessions, crowd management and technology.  
**Prerequisites:** BA F343; BA F281X or SPRT F281X; COM F121X, COM F131X or COM F141X.  
**Cross-listed with** SPRT F481.  
**Lecture + Lab + Other:** 3 + 0 + 0  
**Grading System:** Letter Grades with option of Plus/Minus
BA F482  Sport Marketing  
3 Credits  
Offered Spring  
This course provides a decision-orientated overview of sport marketing management in sport organizations. This course is designed to acquaint students with comprehensive fundamental theories and issues in sport marketing, grounded within traditional marketing principles, and emphasizing unique application to the sport industry.  
Prerequisites: BA F343; BA F281X or SPRT F281X; COM F121X, COM F131X or COM F141X.  
Cross-listed with SPRT F482.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F483  Sport and Recreation Sales  
3 Credits  
Offered Fall  
This course is designed to provide the student with knowledge pertaining to the various aspects of sales and pricing techniques used within sport and recreation organizations. Some of the topics discussed include ticket distribution, customer service, software and real-life sales campaigns.  
Prerequisites: BA F343, BA F281X/SPRT F281X; COM F121X, COM F131X or COM F141X.  
Cross-listed with SPRT F483.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F484  Legal Aspects of Sport and Recreation Management  
3 Credits  
Offered As Demand Warrants  
This course will focus on the three major areas of law that have a direct impact on the management of sport and recreation: tort liability and risk management; contract law; and constitutional law.  
Prerequisites: SPRT F281X.  
Cross-listed with SPRT F484.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F485  Sport and Recreation Facilities  
3 Credits  
Offered Fall  
This course provides a foundation for the planning process, operations, and specific design features for various park, recreation, and sport facilities. This course is designed to provide students the opportunity to learn multiple aspects of sports facilities and the management of events held at these facilities.  
Prerequisites: SPRT F281X, BA F281X, SPRT F280 or BA F280.  
Cross-listed with SPRT F485.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F486  Entrepreneurship in Outdoor Recreation Industries  
3 Credits  
Offered Spring  
This course is an introduction in the development and management of outdoor recreation businesses. Topics covered include business plan development, financial structures, and risk management specific to remote recreation businesses commonly found in Alaska, such as big-game commercial services, sport fishing operations, remote expediting, and aviation-related services.  
Prerequisites: WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X; BA/SPRT F281X.  
Cross-listed with SPRT F486.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F488  Sport Analytics  
3 Credits  
Offered Fall, Spring and Summer  
This course is an introduction to the application of analytical tools and techniques used within the sports industry. It will discuss theory, development, and application of analytics in the sports industry.  
Prerequisites: SPRT F280 or SPRT F281X.  
Crosslisted with SPRT F488.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F489  Public Sector Labor Relations  
3 Credits  
Offered As Demand Warrants  
Builds the knowledge and skills to manage effectively in a highly-unionized public sector context. Uses recent cases to explore the bargaining process, dispute resolution, contract administration and contemporary political and legal context.  
Prerequisites: COM F121X, COM F131X or COM F141X; WRTG F111X; WRTG F211X, WRTG F212X, WRTG F213X or WRTG F214X.  
Special Notes: Completion of BA F307 is recommended but not required.  
Lecture + Lab + Other: 7 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F490  Services Marketing Strategy  
3 Credits  
Offered As Demand Warrants  
Service industries like banking, healthcare and tourism are some of the largest and fastest-growing segments in the U.S. economy. Marketing a service or experience requires a different approach than promoting a product. This course explores strategies to increase customer satisfaction, improve service quality and build long-term customer relationships.  
Prerequisites: BA F343.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  

BA F491  Current Topics in Marketing  
3 Credits  
Offered As Demand Warrants  
Examines current marketing trends with regard to production, distribution, promotion, pricing and target markets. Focus on trends in Alaska, the U.S. and worldwide. Course may be repeated for credit when content varies.  
Prerequisites: BA F343.  
Lecture + Lab + Other: 3 + 0 + 0  
Grading System: Letter Grades with option of Plus/Minus  
Repeatable for Credit: May be taken 3 times for up to 9 credits
BA F692  Seminar
1-6 Credits
Lecture + Lab + Other: 1-6 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
Repeatable for Credit: May be taken unlimited times for up to 99 credits

BA F692P  Seminar
1-6 Credits
Lecture + Lab + Other: 1-6 + 0 + 0
Grading System: Pass/Fail Grades
Repeatable for Credit: May be taken unlimited times for up to 99 credits

BA F698  Research
1-9 Credits
Lecture + Lab + Other: 0 + 0 + 0
Grading System: Letter Grades with option of Plus/Minus
Repeatable for Credit: May be taken unlimited times for up to 99 credits

BA F699  Thesis
1-9 Credits
Lecture + Lab + Other: 0 + 0 + 0
Grading System: Pass/Fail Grades
Repeatable for Credit: May be taken unlimited times for up to 99 credits